PUBLIC HOSPITAL DISTRICT NO. 2 OF SNOHOMISH COUNTY, WASHINGTON VERDANT HEALTH COMMISSION

BOARD OF COMMISSIONERS

Regular Meeting VHC Board Room July 23, 2014

Commissioners

Present

Bob Knowles, President

Deana Knutsen, Commissioner

J. Bruce Williams, M.D., Commissioner

Fred Langer, Commissioner, 8:15 a.m. arrival via conference

call

Karianna Wilson, Commissioner

Others Present

Carl Zapora, Superintendent

George Kosovich, Program Director

Lisa King, Finance Director

Jennifer Piplic, Marketing Director

Sue Waldin, Community Wellness Program Manager

Members of the community

Staff Excused

Karen Goto, Executive Assistant

Call to Order

The Regular Meeting of the Board of Commissioners of Public Hospital District No. 2, Snohomish County, was called

to order at 8:00 a.m. by President Knowles.

Approval of Minutes Motion was made, seconded and passed unanimously to

approve the minutes of the regular meeting on

June 25, 2014,

Motion was made, seconded and passed unanimously to approve the minutes of the special board meeting on June

27, 2014.

Executive Committee

President Knowles reported that the Executive Committee met on July 18, 2014 to review and approve the July 23, 2014

board meeting agenda. No action was taken. President Knowles announced that there will be no Executive Session in this board meeting as there are no

items for discussion.

Board Finance Committee The committee met on July 15, 2014. Ms. King reviewed the financial statements and cash activity for June 2014 (E:39:14).

Commissioners Meeting July 23, 2014 Page 2

Authorization for Payment of Vouchers & Payroll Warrant Numbers 10714 through 10747 for June 2014 for payment in the amount of \$233,158.27 were presented for approval (E:40:14). *Motion was made, seconded and passed unanimously to approve.*

Kruger Clinic Lease Update Ms. King provided an update on the six-year lease extension of Puget Sound Gastroenterology.

Program Oversight Committee Update The Program Oversight Committee met on July 14, 2014 to review four new program funding applications, follow-up on the Free Range Acupuncture request, and continue discussions on the dental clinic request. (E:41:14).

No conflicts of interest were reported by Commissioners. Ms. Wilson shared that there was follow-up work to be done with the American Heart Association and Boys and Girls Club proposals.

The commissioners discussed the Free Range Acupuncture proposal and they agreed that Mr. Kosovich should arrange for the applicant to speak at a future board meeting to discuss board member concerns and answer questions.

New Funding Applications:

Motion was made, seconded and passed unanimously to approve up to \$50,000, based on the actual number of vaccination delivered, to Seattle Visiting Nurses Association vaccination program for the 2014/2015 flu season.

Follow-up on Previous Application:

Motion was made, seconded and passed unanimously to approve option 2: to provide lower-than-requested start-up funds and to investigate whether leased equipment or financing is possible for PSCC to reduce the clinic's up-front costs. Option 2 includes Verdant funding \$150,000 of start-up costs and \$200,000 per year of program funding for three years.

Marketing Report

Ms. Piplic presented the Marketing Report (E:42:14) including an update on The Canopy newsletter issued this month. She also noted Community Health Center's grand opening celebration is August 1 from 12-4 p.m., Brier Walking Path ribbon cutting is August 5 from 5-6 p.m. and Back-to-School Health & Resource Fair is August 21 from 6-9

p.m.

Commissioner Comments

Commissioner Knutsen noted that she and Superintendent Zapora have met with Rep. Cindy Ryu, Rep. Derek Stanford, Rep. Ruth Kagi, Rep. Luis Moscoso, Rep. Lillian Ortiz-Self, Rep. Mary Helen Roberts, Sen. Marko Liias, Sen. Rosemary McAuliffe and Sen. Maralyn Chase to start conversations and exchange ideas related to Verdant's work. She also noted that they are still planning to meet with Rep. Jim McDermott.

Superintendent's Report

Superintendent Zapora reported on two items:

- 1. Board room arrangement was revised to assist audience in hearing the meeting which will avoid additional expenses of rental equipment
- 2. List of upcoming events (E:43:14)

Public Comments

Ms. Rowena Miller of the League of Women Voters commented that she appreciated the new room set up and that the change did improve the audience's ability to hear all commissioners.

Ms. Cynthia Eichner stated that she observed the meeting to meet the requirements of her UCLA capstone project, and she thanked the board for the interesting discussion.

Adjourn

There being no further business to discuss, the meeting was adjourned at 8:38 a.m.

ATTEST BY:

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Public Hospital District #2, Snohomish County Balance Sheet

As of June 30, 2014

E:39:14. 7,23,2014.

DRAFT

		Α	В	С	D	
		Dec 31, 2013	June 30, 2014	\$ Change	Comments:	<u> </u>
1	ASSETS					Marie
2	Current Assets					
3	Cash Balance	2,579,704	4,078,270	1,498,566		
4	Other Current Assets	30,029,953	30,299,831	269,878	Includes Investments	
5	Total Current Assets	32,609,657	34,378,101	1,768,444		
6	Total Long-term & Fixed Assets	45,756,307	45,027,303	(729,004)	Depreciation	
7	TOTAL ASSETS	78,365,964	79,405,404	1,039,440		
8	LIABILITIES & EQUITY					
9	Liabilities					
10	Current Liabilities	2,039,484	1,856,290	(183,194)		
11	Long-term Liabilities	5,689,038	5,658,023	(31,015)	2012 LTGO Bonds	
12	Total Liabilities	7,728,521	7,514,313	(214,209)		
13	Total Equity	70,637,443	71,891,091	1,253,649	Annual Net Income	
14	TOTAL LIABILITIES & EQUITY	78,365,964	79,405,404	1,039,440		

Profit & Loss

June 2014

		Α	В	С	Ð	E	F
		June Actual	June Budget	Fav/(Unfav)	YTD Actual	YTD Budget	Fav/(Unfav)
1	INCOME						
2	Ordinary Income	785,782	791,528	(5,746)	4,717,415	4,721,301	(3,885)
3	EXPENSES						
4	Operating Expenses	144,693	142,830	(1,863)	813,193	902,471	89,278
5	Depreciation Expense	266,417	266,183	(234)	1,833,446	1,833,188	(258)
6	Program Expenses	337,903	562,500	224,597	2,257,939	3,375,000	1,117,061
7	Total Expenses	749,013	971,513	222,500	4,904,578	6,110,660	1,206,082
8	OTHER INCOME/(EXPENSE)						
9	Total Other Income/(Expense)	157,078	221,480	(64,402)	1,440,812	1,326,961	113,851
10	NET INCOME	193,847	41,495	152,351	1,253,648	(62,398)	1,316,046

Monthly Highlights

June 2014

Verdant received dividends payments of \$27,629 offset by an unrealized loss of \$46,645 on our investment portfolio in June for an ending market value of \$29,661,478.

Annual program commitments total \$5,190,566 and \$4,215,878 for 2014 and 2015, respectively. \$1,559,434 remains available to spend in 2014, of which \$230,500 is earmarked as Superintendent Discretionary.

Additional income of \$101,825 and expenses of \$24,222 from the Kruger Clinic were incurred, netting to an additional operating income of \$77,603 in June.

Public Hospital District #2

Purpose		Construction		Audit	Natural Gas	3014 Workers Compensation Administration	Accounting Consulting	Internet	Unclaimed Property	Property Management of Kruger Clinic - May	[ega]	Website	2014 Copies	Reimbursement for mileage	IT Support	Architecture	Sign for VCWC	[egg]	Project Management - May	Void	Website Content	Supplies	Copy Machine Lease	Photos for Newsletter	Consulting	Rent	Postage for Canopy Newsletter	Board retreat 6/27/14	EE Medical & Dental Insurance - Inne	Misc.	Misc.	6WHY Joe Piscatella	Landscaping at VCWC	FSA Administration	EE Life Insurance	
Amount		144,552.48	8,552.33	7,207.74	109.76	3,843.75	649.69	359.97	487.82	4,645.19	938.00	564.00	806.47	80.08	405.00	6,410,94	847.50	210.00	7,847.25	•	3,000.00	159.23	301.13	1,808.11	10,236.60	3,045.00	12,699.68	860.12	3,890.65	60.42	624.67	6,843.37	217.91	23.00	884.41	233,158.27
Payee		MJ Takisaki, Inc.	Lynnwood Convention Center	Moss Adams - Audit	Puget Sound Energy	Eberle Vivian	Ash Consulting	Comcast	California State Controller	Healthcare Realty	Anderson Hunter Law Firm, P.S.	Aukema & Associates	Electronic Business Machines	Karen Y Goto	Ace Internet Services, Inc.	Ankrom Moisan	Berry Sign Systems	Carney Badley Spellman	Falkin Associates, Inc.	Jason Becker Creative	Krames Staywell	Staples	Canon Financial Services	Jason Becker Creative	Thomas & Associates	Lynnwood PFD	US Postal Service	Lynnwood Convention Center	Premera Blue Cross	Wells Fargo	Wells Fargo	institute for Fitness and Health	Consolidated Landscape Maintenance, Inc.	Benefit Solutions Inc	Principal Financial Group	Total Warrants
Transaction Date	••	06/04/2014	06/04/2014	06/04/2014	06/04/2014	06/04/2014	06/04/2014	06/04/2014	06/04/2014	06/04/2014	06/11/2014	06/11/2014	06/11/2014	06/18/2014	06/18/2014	06/18/2014	06/18/2014	06/18/2014	06/18/2014	06/18/2014	06/18/2014	06/18/2014	06/18/2014	06/18/2014	06/18/2014	06/18/2014	06/18/2014	06/25/2014	06/25/2014	06/25/2014	06/25/2014	06/25/2014	06/25/2014	06/25/2014	06/25/2014	
Warrant Number	Warrant Activity:	10714	10715	10716	10717	10718	10719	10720	10721	10722	10723	10724	10725	10726	10727	10728	10729	10730	10731	10732	10733	10734	10735	10736	10737	10738	10739	10740	10741	10742	10743	10744	10745	10746	10747	

Number Date	Payee	Amount	Purpose
ity: 6/13/2014	l) vaved	, c	
6/13/2014	Paychex	15,220.37	ACh payroli transfer Fee for payroll processing
6/13/2014	Department of Treasury	6,770.76	Payroll taxes for 6/7/14 pay period ending
6/13/2014	Valic	2,188.75	Pavroll 401(a)/457 Deposit
6/27/2014	Payroll	17,276.36	ACH payroll transfer
6/27/2014	Paychex	71.61	Fee for payroll processing
6/27/2014	Department of Treasury	7,280.09	Payroll taxes for 6/21/14 pay period ending
6/27/2014	Valic	2,380.37	Payroll 401(a)/457 Deposit
6/10/2014	Wells Fargo	701.31	Bank Service Fee
6/10/2014	Wells Fargo	55.24	Bank Service Fee
6/10/2014	Wells Fargo	52.51	Bank Service Fee
6/15/2014	Bank of America - Fees	19.83	Bank Service Fee
6/16/2014	City of Lynnwood	15,905.67	Program Payment
6/16/2014	Alzheimer's Association Western & Central	7,209.17	Program Payment
6/16/2014	American Diabetes Association	4,166.67	Program Payment
6/16/2014	Boys & Girls Club of Snohomish County	9,328.25	Program Payment
6/16/2014	CampFire	4,166.67	Program Payment
6/16/2014	Cascade Bicycle Club Education Foundation	4,750.00	Program Payment
6/16/2014	Center for Human Services	13,523.67	Program Payment
6/16/2014	ChildStrive	22,660.00	Program Payment
6/16/2014	City of Edmonds Parks & Recreation	2,000.00	Program Payment
6/16/2014	City of Lynnwood	9,021.58	Program Payment
6/16/2014	Community Health Center of Snohomish Co	8,333.33	Program Payment
6/16/2014	Domestic Violence Services Snohomish Co	1,621.08	Program Payment
6/16/2014	Edmonds Community College	11,712.25	Program Payment
6/16/2014	Edmonds School District No. 15	65,315.50	Program Payment
6/16/2014	Edmonds Senior Center	4,518.00	Program Payment
6/16/2014	Free Range Health	1,767.42	Program Payment
6/16/2014	Medical Teams International	4,000.00	Program Payment
6/16/2014	Prescription Drug Assistance Foundation	4,166.67	Program Payment
6/16/2014	Program for Early Parent Support	3,333.33	Program Payment
6/16/2014	Project Access Northwest	6,566.67	Program Payment
6/16/2014	Providence Hospice & Home Care Foundation	12,916.67	Program Payment
6/16/2014	Puget Sound Christian Clinic	8,750.00	Program Payment
6/16/2014	Senior Services of Snohomish County	57,936.67	Program Payment
6/16/2014	Smithwright Services	5,416.67	Program Payment
6/16/2014	Snohomish County Fire District 1	12,035.50	Program Payment
6/16/2014	Washington CAN! Education & Research Fund	18 000 00	Program Payment

Purpose	Program Payment Program Payment FSA Payments FSA Payments FSA Payments FSA Payments Interest Due on 2012 LTGO Bonds B&O tax	Administered by Healthcare Realty	Administered by Eberle Vivian	
Amount	11,250.00 Pr 4,166.66 Pr 136.22 FS 76.92 FS 164.00 FS 176.92 FS 84,850.00 In 771.27 B8	. 21,416.56 Ac	4,397.96 Ac	\$ 732,873.29
Рауее	Wonderland Development Center YWCA of Seattle, King and Snohomish Co Benefit Solutions Inc WA Department of Revenue Total Wires/ACH Transactions	Various Claimants/Vendors	vity: Various Claimants/Vendors	Total Disbursements
Transaction Date	6/16/2014 6/16/2014 6/2/2014 6/3/2014 6/11/2014 6/17/2014 6/4/2014 6/25/2014	vity: June 2014	Workers Compensation Claims Activity: 305149-156 June 2014 Va	
Warrant Number Wire/ACH Activity:		Kruger Clinic Activity: 062-087	Workers Compen 305149-156	

	Transaction Date	Payer	Amount	Purpose
Deposits:				
	6/1/2014	Swedish/Edmonds	716,941.93	Monthly lease
	6/1/2014	Value Village	24,428.45	Monthly lease
	6/1/2014	Raymond Liu, D.D.S.	3,282.74	Monthly lease
	6/1/2014	Brian Tagaki, MD	75.00	Monthly lease
	6/1/2014	John Headley MD PS	18,571.06	Monthly lease
	6/2/2014	Swedish/Edmonds	225.00	Chargeback
	6/2/2014	Puget Sound Gastro	27,085.75	Monthly lease
	6/3/2014	Snohomish County	3,514.50	Refund for Property Taxes Paid
	6/4/2014	FAIN ANDERSON AND VANDERHOEF PLLC	692.60	Insurance recovery for Professional Liability
	6/10/2014	Snohomish County	156,476.94	Tax Levy
	6/16/2014	Swedish Edmonds Children's Clinic	341.72	Monthly lease
	6/24/2014	Healthcare Realty Services, Inc.	4,166.67	Monthly ground lease
	6/25/2014	John Headley MD PS	74.75	Chargeback
	6/30/2014	Investment Income - Op	33.01	Investment Income
	6/30/2014	Investment income - Op	0.44	Investment Income
		Fotal Deposits	\$ 955,910.56	

VERDANT HEALTH COMMISSION PUBLIC HOSPITAL DISTRICT #2 SNOHOMISH COUNTY, WASHINGTON

WARRANT APPROVAL

We, the undersigned Board of Commissioners of Public Hospital District #2 of Snohomish County, Washington, do hereby certify that the merchandise or services hereinafter specified have been received and that Warrant Numbers 10714 through 10747 have been issued for payment in the amount of \$233,158.27. These warrants are hereby approved.

Attest:	1/ -	
Lisa M. King	y frag	-

Commissioner

Commissioner

Commissioner

Commissioner

Commissioner

\$732,873.29

Warrants Processed:	6-1-14 - 6-30-14		\$233,158.27
Work Comp Claims Pd:	6-1-14 - 6-30-14		4,397.96
Kruger Clinic Processed:	6-1-14 6-30-14		21,416.56
Payroll:	5-25-14 — 6-7-14 6-8-14 — 6-21-14	16,220.37 <u>17,276.36</u>	33,496.73
Electronic Payments:	Payroll Taxes Paychex Valic Retirement Benefit Solutions Bank Fees WA State Dept Revenue Program Expenditures Bank of New York Mellon	14,050.85 141.48 4,569.12 1,199.03 554.06 771.27 334,638.10 84,850.00	440,403.77

Grand Total

E:41:14 7.23.2014

July 2014 Program Committee Summary

Program Summary

- Four new funding applications
- Follow-up on Free Range Acupuncture request
- Additional discussion on dental clinic request

Recommended for Funding

Seattle Visiting Nurse Association – Flu Vaccination Program: a request to support a series of vaccination clinics this fall offering no-cost seasonal flu and Tdap immunizations. Clinics would be hosted at venues like WorkSource offices, Edmonds Community College, schools, food banks, churches, etc. The request is for up to 2,000 vaccinations for uninsured residents; Seattle VNA would bill insurance for individuals with coverage. The program committee is recommending fully funding the request for up to \$50,000 to be paid out based on the actual number of vaccinations delivered.

Proposals Needing Additional Work

American Heart Association - Creating a Culture of Health: a project designed to raise awareness about
hypertension and the importance of healthy living. The program would place blood pressure monitoring kiosks in
6 locations, link participants to online wellness tools, and provide a series of workshops and active living options
for community members. The applicant is requesting \$100,000 per year for three years and the goal is to screen
3,000 residents and reach several hundred through education programs.

The program committee would like the applicant to rework the proposal. The committee was most interested in the education pieces of the program and had questions around the cost and value of the kiosks.

- Boys & Girls Club of Snohomish County:
 - **Healthy Habits Sports:** A renewal and expansion request for an afterschool activity program that includes intramural sports at 7 different locations.
 - Healthy Habits Nutrition: A request for an afterschool nutrition program. The program would include three months of classes offered twice a year, engaging 40 students at 6 different sites. The classes would provide hands on nutrition education and provide students with recipes to take home.

The program committee had concerns about the size of the requested budget increase (from \$110k to more than \$300k). The committee would like more information about the current program budget and staffing levels to better understand the increased funding request.

For Board Discussion

• Free Range Health – Expanded Low Cost Acupuncture services: A renewal and expansion request to provide low-cost acupuncture services. Verdant currently funds a one-year pilot project at the Lynnwood Senior Center and the program is designed to help patients cope with issues like pain and chronic conditions. The applicant did provide some additional information about how it might improve its collection of pain data using validated surveys.

There was not consensus among program committee members about whether to renew the program at \$21,209 per year, so the proposal is being forwarded to the board for discussion.

Puget Sound Dental Clinic Request

Verdant Commissioner Feedback (from board mini-retreat)

- Confirmed interest in a fixed site dental clinic that can serve a large number of residents
- Clinic must connect to Emergency Department and other dental service providers, and be able to demonstrate how program reduces ED visits
- · Verdant funds not connected to religious proselytizing
- · Fee schedule should slide low enough (including free) to meet low-income people's needs
- Strong Verdant branding at clinic and in materials
- Interest in making interpretation services widely available

Contract and Legal Issue Follow-up

From Brad Berg:

- 1. No concerns on the location in a church as long as services are available to broad community regardless of faith.
- 2. Discussed questions about how to protect Verdant's investment in case the clinic does not perform as expected. Options are listed below.

Current PSCC request to Verdant: \$300k startup costs (total startup cost of \$620k) and \$150k annual operating support (clinic annual budget of \$545k)

	Advantages	Disadvantages
Option 1: Provide funding for ongoing service payments, rather than for outfitting the clinic Example: Commit \$250k per year of operating funds for clinic	 Clear connection to direct services and Verdant funding No gifting issues 	— Will take longer for PSCC to open clinic
Option 2: Provide limited start-up funds; investigate whether leased equipment or financing is possible for PSCC. Example: Commit \$150k start-up + \$200k per year of operating funds	– Clear connection to direct services and Verdant funding	 Leased equipment possibly more expensive Doesn't address construction costs Adds financing costs to clinic expenses
Option 3: Verdant takes ownership in the lease and sublets to PSCC. Not recommended by program committee	Verdant maintains more control over space and would own assets	Potentially more effort to monitor assets Verdant more involved in clinic activities

Verdant Health Commission Proposal Summary July 2014

-	-	Policy & Advocacy				
ם מ		Access to lealthcare	×	×	Participation in the second se	
٥	Priority Area	Prevention	×	×	×	×
ш.		Education & Empowerment	×	TO WARRY COLOR	×	×
ы		Year 3	\$100,000	AAAAAAA I	\$236,234	\$39,558
Q	Request for funding	Year 2	\$100,000	Up to \$50,000	\$230,155	\$38,960
J		Year 1	\$100,000	T APPLICATION	\$242,328	\$69,885
B			A project designed to raise awareness about hypertension and the importance of healthy living. The program would place blood pressure monitoring kiosks in 6 community locations in our district, link participants to online wellness tools, and provide a series of workshops and active living options for community members. The goal would be to screen 3,000 residents and reach several hundred through education. Possible locations for the kiosks include the Center for Healthy Living, the Verdant Community Wellness Center, affordable housing, churches, or other community gathering places. The program is modeled after work the AHA has done in other communities, where they have measured an average 20 pt. drop in systolic bp.	A request to support a series of vaccination clinics this fall offering no-cost seasonal influenza (and where requested Tdap) immunizations. Clinics would be hosted at the community college and venues like WorkSource locations, schools, food banks, churches, etc. The request is for up to 2,000 vaccinations.	A renewal and expansion request for an afterschool activity program that includes intramural sports at 7 different locations.	A renewal and expansion request for an afterschool nutrition program. The program would include three months sections of classes offered twice a year, engaging an average of 40 students at 6 different sites. The classes would provide hands on nutrition education and would provide students with recipes to take home.
A	New Funding Requests	# Name	American Heart Association - A Creating a Culture of Health in the	Seattle Visiting Nurse A Association v v v v v v v v v v v v v v v v v v v	. Healthy	Boys & Girls Club of Snohomish County - Heaithy p 4 Habits Nutrition w

Verdant Health Commission Proposal Summary July 2014

Prevention Access to	Year 2 Year 3 Empowerment Year 2 Healthcare Advocacy	THE PROPERTY OF THE PROPERTY O	\$150,000 \$150,000	\$121,090 × × ×
	Year 1		\$300,000 +\$150,000 operating	\$121,090 (\$21,209 current funding level)
		THE PROPERTY OF THE PROPERTY O	Puget Sound Christian Clinic (PSCC) is seeking funding to expand and move its dental clinic from North Seattle to a new location in Lynnwood. Funds Puget Sound Christian Clinicwould be used for construction and equipment for the clinic, which would Dental Clinic Start up Request be located in a church space in Lynnwood converted from a gym (near Hwy 99 & 196th). The clinic would expect to provide 3,000-4,000 patient visits per year.	A renewal and expansion request to provide low-cost acupuncture services. Verdant currently funds a one-year pilot project at the Lynnwood Senior Center and the organization would like to expand to the Mountlake Terrace Senior Center, the Center for Healthy living, and to provide in-home care. The program is designed to help patients cope with issues like pain and chronic conditions.
	# Name	Previous Requests	Puget Sound Christian Clinic Dental Clinic Start up Request	Free Range Health 6 Expanded tow Cost Acupuncture Services

July 2014 Marketing Report

The Canopy Newsletter

The Canopy arrived in residences and businesses beginning July 1.

- 76,000+ copies mailed
- Hundreds more in community locations (senior centers, city halls, parks and rec facilities)
- Positive feedback from community members interested in programming and events.

Upcoming Events

- CHC Edmonds Clinic grand opening celebration, Aug. 1 from 12-4 p.m.
- Brier Walking Path ribbon cutting, Aug. 5 at 6 p.m.
- Back-to-School Health & Resource Fair, Aug. 21 from 6-9 p.m.

Verdant Health Commission – Upcoming Key Dates

There are several key dates in the next few months along with some decisions you'll have to make, so I thought I would send this summary. Requests for info from you are highlighted.

- 1. July 23, 8:00 9:15 a.m. Regular board meeting at Verdant.
- 2. August 1, noon -4:00 p.m. (ribbon cutting at 1:00 p.m.) Community Health Center of Snohomish County (CHC) grand opening celebration (this is their new facility on Hwy 99 south of Swedish/Edmonds).
- 3. August 7, 5:00-6:30 p.m. Special Verdant board meeting, at Verdant, to meet with Swedish, the Swedish Foundation and Dr. Tanya Sorensen to discuss a) Sponsorship opportunities re: Verdant grant request, b) Swedish Foundation support of Swedish/Edmonds (where have prior year gala funds raised been used in Edmonds?), c) Dr. Sorensen's ideas / Dr. Williams thoughts re: Women & Infants program.
- 4. August 14, 7:30 8:30 a.m. at Swedish/Edmonds, Strategic Collaboration Committee meeting (Bob Knowles, Deana Knutsen, Howard Thomas, Carl Zapora).
- 5. August 27, 8:00 10:00 a.m., regular board meeting (may be shorter).

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- 6. September 9, 3:30-7:00 p.m., Swedish/Edmonds 50th anniversary celebration and ground breaking ceremony (timing and date still tentative as Swedish/Edmonds is waiting to confirm Governor Inslee's attendance).
- 7. September 9, 6:00 p.m., dinner in Spokane with Empire Health Foundation representatives.
- 8. September 10, 8:00 a.m. 5:00 p.m., Spokane "State of Reform" conference.

Note: Obviously the September 9 and 10 events conflict. Commissioners, please let Karen Goto know by July 31 your plans to attend either the Spokane Empire dinner and State of Reform Conference (September 9-10) and/or your plans to attend the "tentative" September 9 Swedish/Edmonds groundbreaking. Karen will take care of your Spokane air and hotel arrangements and conference registration.

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- 9. September 24, 8:00 10:00 a.m., regular board meeting (may be shorter).
- 10. November 7 8 (Friday evening and 8:00 a.m. 5:00 p.m. Saturday) board retreat at Tulalip.

- 11. November 14, evening, Swedish/Edmonds 2014 Imagine Gala at Lynnwood Convention Center. Please let us know your plans to attend by July 31 and if you'd like to invite a spouse/guest (personal expense).
- 12. December NO board meeting.
- 13. December tentative move into Verdant Community Wellness Center.

That's it. Please let me or Karen know if you have any questions.

Carl.