Public Hospital District #2 Board Special Meeting Agenda

OCTOBER 9, 2019 6:00 to 7:00 p.m.

Verdant Community Wellness Center Birch Room

1.	Call to Order	Deana Knutsen	6:00
2.	Superintendent's 2020 Proposed Budget Presentation	Staff	6:05
3.	Public Hearing on Proposed Revenue and 2020 Budget	Deana Knutsen	6:30
4.	Commissioner Discussion	Commissioners	6:45
5.	Adjourn		7:00

PUBLIC HOSPITAL DISTRICT NO. 2 OF SNOHOMISH COUNTY, WASHINGTON VERDANT HEALTH COMMISSION

SPECIAL MEETING October 9, 2019 6:00 p.m. Verdant Community Wellness Center

Commissioners

Present

Deana Knutsen, President

Fred Langer, Commissioner (6:18 p.m. arrival)

Bob Knowles, Commissioner

Karjanna Wilson, Commissioner (6:10 p.m. arrival)

Dr. Jim Distelhorst, Commissioner

Staff Present

Dr. Robin Fenn, Superintendent

Lisa King, Finance Director

Jennifer Piplic, Marketing Director

Sue Waldin, Community Wellness Program Manager

Nancy Budd, Community Social Worker

Karen Goto, Executive Assistant

Call to Order

The Special Meeting of the Board of Commissioners was called to order by President Knutsen at 6:01 p.m.

Superintendent's 2020 Proposed Budget Presentation Ms. King presented the Superintendent's Proposed 2020 budget including information on the budget process, revenue, expenses, debt and reserves.

Dr. Fenn reviewed the 2020 program budget including ongoing grants, internal programs, Building Healthy Community Fund payout schedules, and expected

grant renewals (E:66:19).

Questions were asked by the commissioners about the vacant Swedish Kruger Medical Office Building space, the Building Healthy Communities Fund, and program commitments and these were answered by staff.

Public Hearing

President Knutsen opened the public hearing at

6:40 p.m. No members of the public were in

attendance to provide testimony.

President Knutsen closed the public hearing at

6:41 p.m.

Commissioner Discussion

None

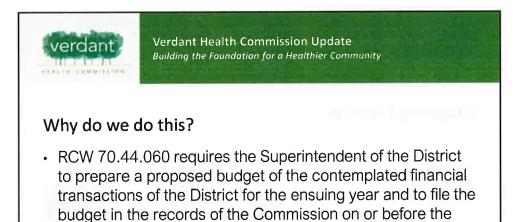
Adjourn

The meeting was adjourned at 6:42 p.m.

ATTEST BY:

President Kuanna Wesserretary





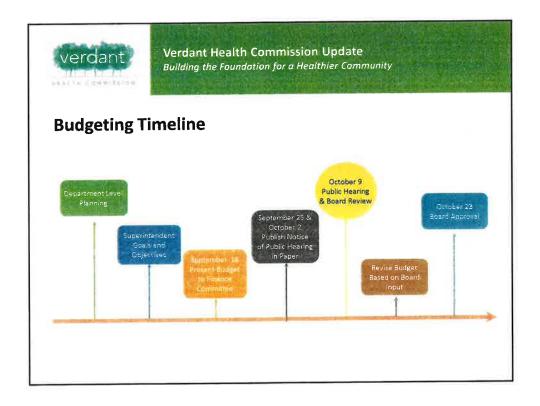
first day in November.



Verdant Mission and Vision

Mission: To improve the health and well-being of our community.

Vision: To be a sustaining public resource improving the health and well-being of South Snohomish County, collaboratively and creatively working to meet the needs of our community.





Organizational Goals Related to Budget

- Alignment with strategic plan based on 2019 Board Retreat discussions:
 - Increase access to mental health/behavioral health services
 - Decrease childhood obesity
 - Improve treatment and access to healthcare
 - Improve dental care access
 - Improve social determinants of health. Specifically, community health issues related to homelessness and emerging public health issues.
- · Increase community engagement and collaboration
- Co-funding opportunities

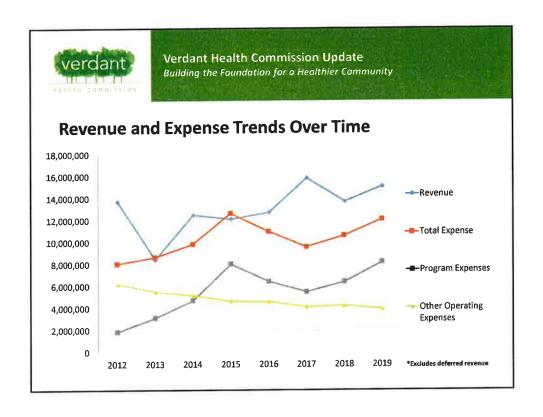


Verdant Health Commission

Building the Foundation for a Healthier Community

Organizational Goals Related to Budget

- · Focus on community needs data and Verdant priority areas
- · Increase spending on programming internally and through grants
- · Building Healthy Communities Fund
- · Maintain financial reserve and monitor investments
- · Planning for Value Village property

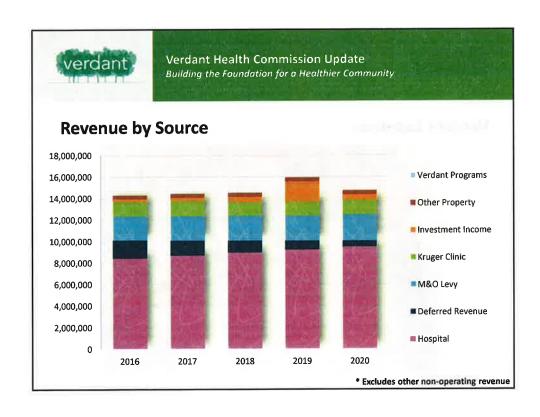


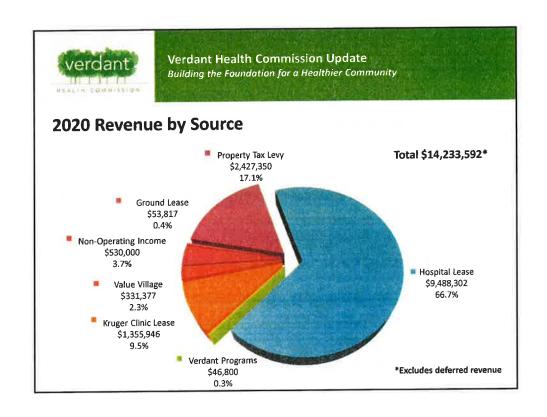




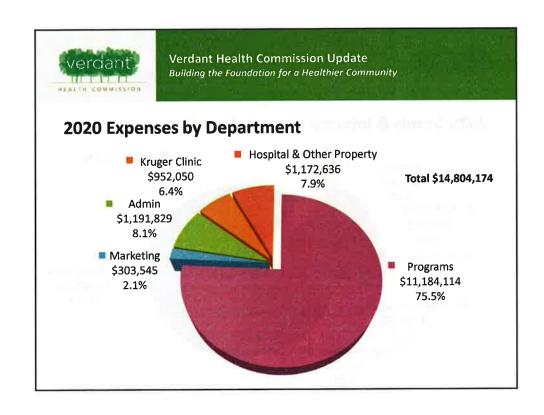
Revenue Assumptions

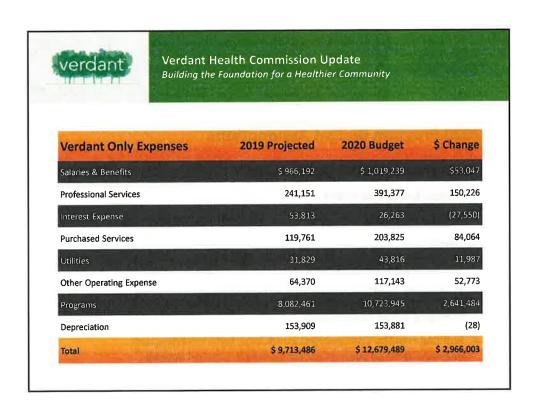
- · Swedish Edmonds hospital, Value Village, and Pavilion ground lease fixed
- Swedish Kruger Medical Building Ste 270/280 remain unoccupied
- Azose Property Mngmt calculated tenant common area maintenance (CAM)
- Verdant Healthier Communities Conference 2020 assumes 200 attendees at \$49/ea plus \$20,000 in sponsorship contributions
- Latina Women's Conference assumes 200 attendees at \$35/ea plus \$5,000 in sponsorships and vendor fees
- Verdant programming includes \$5,000 in class fees
- Levy includes automatic 1.0% annual increase over 2019, plus new construction and refunds
- Investment income remains conservatively at \$500,000

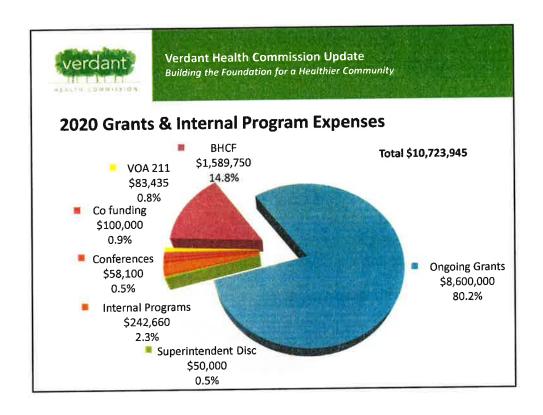














2020 Program Budget Assumptions

Connections to strategic priorities:

- Mental/behavioral health
- · Childhood obesity
- Dental
- Access to physical healthcare
- Community health issues related to homelessness
- Emerging public health issues
- Building Healthy Communities Fund: long-term infrastructure improvements to support access to care & physical activity



2020 Program Budget Assumptions

- \$1.59m in payouts for BHCF
- \$100k to support co-funding opportunities
- NSACH Waiver dollars which can support enhanced case management
- \$8.6m in Program Grants with approximately \$4.8m already committed



Verdant Health Commission Update

Building the Foundation for a Healthier Community

BHCF Payout Assumptions

	2018	2019	2020		2021	Total
CHC of Snohomish County - Integrated Pain Management & Recovery Services			\$ 1,312,500	\$ 1	,187,500	\$ 2,500,000
Medical Teams International - Mobile Dental		\$ 358,917				\$ 358,917
Sea Mar CHC - Lynnwood Clinic		\$ 1,000,000				\$ 1,000,000
Town of Woodway - Walking Path	\$ 47,500					\$ 47,500
City of Edmonds - Edmonds Outdoor Fitness			\$ 62,250	\$	107,750	\$ 170,000
City of Mountlake Terrace - Evergreen Playfields			\$ 215,000	\$	785,000	\$ 1,000,000
Total	\$ 47,500	\$ 1,358,917	\$ 1,589,750	\$ 2	,080,250	\$ 5,076,417

Payout and expense recognition tied to project completion



2020 Program Grant Expected Renewals

- Center for Human Services (\$240K)
- ESD—Student Support Advocates (\$395K)
- ChildStrive—NFP (\$280K)
- ESD-Move 60! (\$774K)
- Edmonds Senior Center—Enhanced Wellness (\$116K)
- Homage—Care Coordination (\$135K)
- PSCC—Mobile Medical Clinic (\$105K)
- 7 other programs expected to re-apply (~\$356K)

Total: ~ \$2.4m



Verdant Health Commission Update

Building the Foundation for a Healthier Community

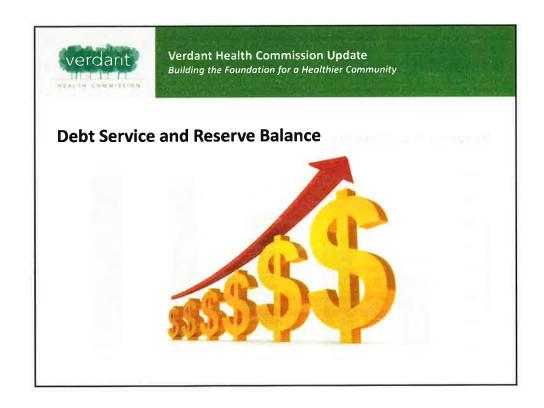
2020 Internal Verdant Programs

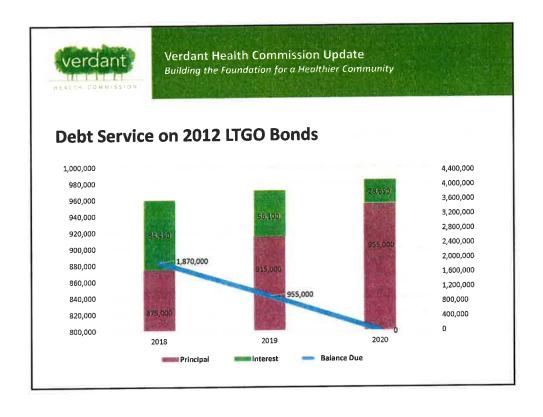
- Nutrition & Physical Activity Programs
- Behavioral Health
- · Multicultural Programming
- Education & Health Screenings
- · Provider Training & CME
- · CHART & Case Management
- Ongoing evaluation of contracted and internal programs

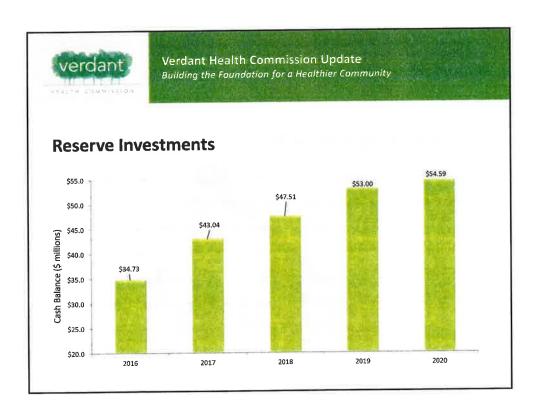


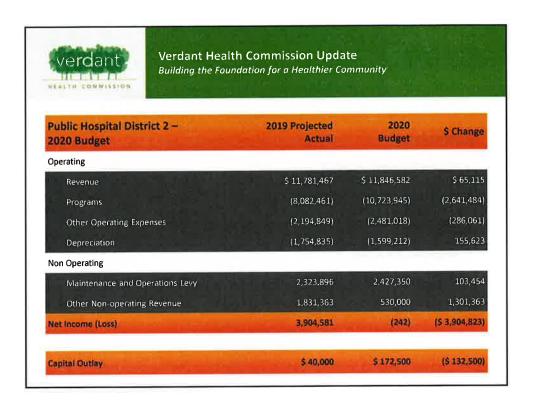
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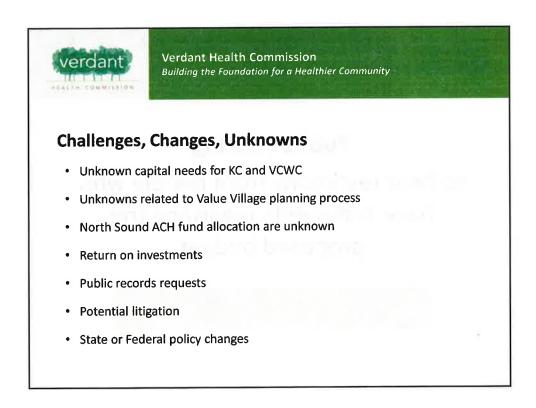
- Increased Emphasis on Provider Education & Referrals
 - CME tied to behavioral health topics
 - Rx to Verdant
- Increased # of ongoing programs with specific outcomes
- Verdant Healthier Community Conference, Latina Women's Conference, Behavioral Health Conference
- Food insecurity
- · Collaboration and Partnership













Summary

- · Strong financial position!
- 9th year of clean financial audits
- Operating revenue increase of <1% over 2019 budget
- · Expenses are stable
- Program budget includes a 32% increase over 2019 spending



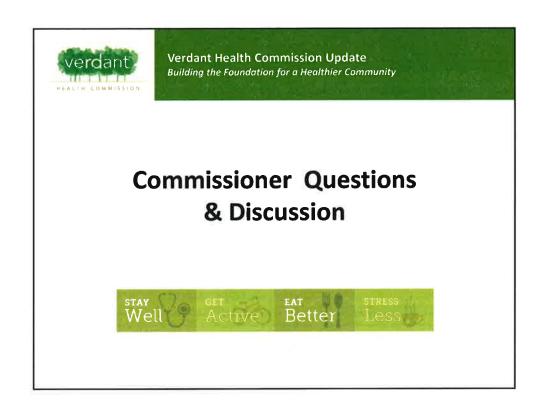
Verdant Health Commission Update

Building the Foundation for a Healthier Community

Public Hearing

to hear testimony from people who have comments regarding the proposed budget





Public Hospital District 2, Snohomish County 2020 Draft Budget

		A 2018	B 2018	C 2019	D 2019	£ 2020	F 2020	G 2020	H 2020	1 2020 Other	j 2020 Total	K 2020 Incr/(Decr) from 2019	M 2020
		Budget	Actual	Dudget	Projected Actual	Marketing	Programs	Admln	Kruger	Property	Budget		% Change General Notes
1	Income		_										
2	Operating Revenues												
3	5791 Rental Income		121	10			- 15	- 3		9.488.302	9,488,302	276,350	3.0% Per contract
4	5791.1 S/E Hospital Rental Income	8,943,635	8,943,643	9,211,944	9,211,952	2.		- 2	1,355,946	3,400,102	1,355,946	52,099	4.0% Per contract + CAM + LH Excise Tx (Ste 270/280 Vacant all year)
	5791.2 Kruger Clinic Rental Income	1,287,388	1,254,603	1,288.017	1,303,847			- 3	1,333,540	331,377	331,377	(0)	0.0% Per contract
	5791.3 «Value Višage Rental Income	331,377	331,377	331,377	331,377	2			(13,771)	584,111	570,340	(276,359)	32 EN Straight-One Swedish contracts
7	5791.4 - Deferred Rental Income	1,134,181	1,134,181	846,699	846,699 53,817		- 5		123,773	53,817	53.61.7	(4.1,000)	0.0% Per contract
	5792 - Pavillon Ground Lease Income	53,817	53,817	53,817	33,776	29.800	12,000	- 2		23,000	46,600	13,025	18.6% Verdant Conferences, VCWC Class Registration
9	5793 - Other Operating Income	35,648	20,837	31,600		29,800	17,000		1,347,175	10,457,607	11,646,582	85,115	0.6N
10	Total Operating Revenues	11,785,016	11,738,457	11,763,454	11,781,467	20,000	11,000		112-212-17	100,000,000			
**	Expense												
12	Operating Expenses												
13	Salaries 6010 - Salaries	725,220	719,705	757,252	747,342	108,675	311,935	342.560			763,170	15,827	2.1% 8 FTE's
14	5011 - Payroll Tax Expense	54,528	52,874	56,730	55,481	8,314	23,863	24,390	-	-	56,567	1,085	2.0%
16	6020 - Commissioners Wages	30,000	24,258	30,000	31,403			30,000		1.0	30,000	(1,403)	-45N
17	Total Salaries	809,748	796,838	843,982	834,226	116,999	335,798	396,950		-	849,736	15,511	1.9%
18	Benefits	-			- 1		-	CM			0.4	7	
19	E111 - Accrued Vacation/Bick Leave	18,500	31,275	17,500	(532)		11,250	6,250	1	-	17,500	18,032	-3389 8%
20	G155 - Health Insurance	62,107	62,129	68,293	60,793	5,751	45,147	19,304		-	71,202	10,409	17.1% Includes 10% increase in June
21	5156 - Dental Insurance	5,502	4,622	5,398	4,300	650	2,920	1,625	-		5,195	895	20 B% Includes 10% increase in June
22	6150 - 401(a) Retirement Expense	43,513	43,183	45,435	43,988	6,521	18,716	20,554	-	-	45,790	1,802	4.1% 6% of salaries
23	6190 Other Employee Benefits	20,018	21,556	22,441	21,665	2,043	13,175	11,160	7.5	-	26,378	4,713	21,8% FSA, Life Insurance
24	6130 · Workers Comp Self Insurance	3,000	1,755	3,000	1,074				-	1,800	1,800	726	67 6% Stevens Hospital Claims
25	6131 - Work Comp Service Fee-EV	16,868	17,065	17,577	17,594	200	4.64	0005	55	18,104	18,104	510	2.9% Stevens Hospital Claims Administration
76	5137 Workers Comp - State fund	3,405	2,058	3,437	1,752	238	2,546	652	A.		3,437	1,685	96.1K
27	Total Benefits	172,913	183,641	183,081	150,634	15,203	94,754	59,545	*	19,904	189,406	38,772	25.7%
	Professional Services	(2)	100						-	ED 000	192,780	81,393	73.1% Includes IT/AV Support, Payden & Rygel, \$50k for VV Dev
	8210 · Professional Fees	57,200	87,326	123,900	111,387	7,780	-	135,000		50,000	37,980	(900)	-2.3% KC
30	8220 Property Management	37,080	37,530	37,980	38,880			#B 800	37,980	4,680	81,792	61,665	305.4% Ash, Thomas & Assoc., other
31	6230 Consulting	89,990	27,552	81,785	20,127	3,485	27,112	50,000 120,000	-	4,000	123,485	60,308	95.5% Foster Pepper, Trademark Protection, Sound Publishing
32	6240 - Legal	104,485	165,526	123,485	63,177	3,985	-	48,000	- 50	- 4	48,000	1,541	1.1% Moss Adams, SAO
33	6250 - Accounting/Audit	70,000	45,936	47,000 414,150	280,031	11,265	27,112	353,000	17,980	\$4,680	484,037	204,006	72.9%
34	Total Professional Services Other Amortization	358,755	363,870	414,130	200,031	224			- meaning	0.7700	450000	materia	
35 36	8969 «Amortization - 12 LTGO Premium	(62,030)	(62,030)	(62,030)	(62,030)		2)	(56,860)			(56,860)	5,169	-8.3% thru 12/1/2020
37	6966 TI Amortization	79,277	79,277	79,277	39,277			- 2	29,227		79,277		0.0% Kruger Clinic Ti's
38	Total Other Amortization	17,247	17,247	17,247	17,247	(4	3)	(56,860)	79,277	- 0	22,416	5,169	30.0%
39	Interest Expense				40.00	72	A	0000	- 83	- 23	-02450	Access 6	Crud about-vising and
40	6954 - 12 LTGO Interest Exp	80,163	80,163	53,813	53,813			26,263			36.163	(27,550)	
41	Total Interest Expense	80,163	80,163	53,813	53,813			26,763	3.7	-	26,263	(27,550)	51.2%
42	Purchased Services						4		4.3	14	63,075	6.019	10.6% Includes Parking Lot Lease, Bank Fees, Paychex, etc.
43	6650.0 - Purchased Services	77,795	51,727	69,550	57,056	9,650	2,400	51,025	12,340		12,340		
44	6650.1 - Other KC Purchased Services	15,048	40,974	9,444	20,964	19	28,320		12,340		26,320	10,457	58.5%
45	6650 2 Front Deak Staffing	21,120	17,630	21,120	17,863		20,320	21,000	94,116		115,116		
46	6650.3 Janitorial	114,303	117,179	115,297	123,277			8,000	36,444		46,444	15,023	47.8% Landscaping, Snow Removal, Parking Lot Sweeping
47	6650 4 * Landscaping/Prk Lol Maint	34,222	13,204 4,395	43,011 6,000	31,421 904	7,000	04	0,000	30,444		7,000		1289 1%
48	6675.0 Marketing	6,000 15,000	3,475	10,000	875	16,000		100	_		16,000	15,125	1728 6%
49 60	6675 1 Spansorships	23,800	23,153	29,000	26,886	31,300					31,300		16.4%
50 51	6675.2 Printing 6675.3 Website	13,800	5,281	1,500	1,676	1,500					1,500	[176]	10.5%
51	6675 4 - Events	13,000	3,201	1,500	3,074	2,400	11				2,400	2,400	#DIV/01 Community Event at Verdant
53	6875.6 - Advertising	6,000	4,106	4,800	4,623	6,550			-		6,550		41.7%
54	6007 - Network Hosting	22,190	17,641	18,900	17,546	800		17,680		1.4	18,680	1,134	6.5% Microsoft
55	Total Purchased Services	349,278	298,766	330,130	302,691	25,200	30,720	97,905	144,900		348,725	45,034	15.2N
56	Supplies	,275	1000000	- 1				-	-	-	-0,1		
57	6300 * Supplies	13,340	9,339	9,614	5,956	400	1,500	7,200		*	9,100		52.8%
58	6460 Postage	29,461	22,037	30,220	30,829	30,720		1,680		-	32,400		5.1% Includes Canopy Newsletter, Postage Meter
	6450 - Books and Publications	600	229	610	245	250		400		/ 1	650	405	166.2%
	Total Supplies	43,401	37,635	40,444	37,029	31,370	1,500	9,280			42,150	5,121	13.8N
61	Repairs and Maintenance	31		1.0	5						10.000	(6,242)	38.4%
62	6620 Repairs	10,000	16,994	7,000	16,242	(4	-	10,000	20.455	100	10,000		
63	6621 - Maintenance Contracts	41,465	44,354	46,014	46,062	14		16,000	29,422	- 1	45,422	(4,741)	
64	6622 Kruger Clinic Repairs	54,636	45,455	42,956	58,621				35,000		21,000	\$4,144	

Public Hospital District 2, Snohomish County 2020 Draft Budget

		A 2018	8 2018	C 2019	D 2019	2020	F 2020	G 2020	H 2020	2020 Other	1 2020 Total	K 2020 Incr/(Decr) from 2019	L M 2020
		Budget	Actual	Budget	Projected	Marketing	Programs	Admin	Kruger	Property	mudget		N Change General Notes
65	Total Repairs and Maintenance	106,101	100,803	95,970	120,024	7		25,000	83,302		109,302	(11,622)	-9 6%
66	Insurance					(3)		Vivoletica 1	CARRONN		and a	- main	AND
67	8910 - Insurance	37,291	19,077	43,703	46,900	- 1	141	17,486	29,116	5,777	12,199	5,499	11.7% Includes annual increase
68	Total Insurance	37,391	19,077	41,703	46,900			17,486	29,136	5,777	52,399	5,499	11.7%
69	Utilities				104,966			14,777	83,976	- 0	98,753	(6,213)	-5.9%
79	6510 - Electricity	101,802	86,602 26,635	98,137 25,263	25,991			4,260	22,152	- 3	26,412	421	16%
71	6540 Water/Sewer	19,710	20,635	21,478	24,672	- 0	- 100	4,140	20,220		24,360	(312)	-1.3%
72	6550 Garbage	22,117 707	637	650	617	- 5	163	640	-	-	640	23	3,7%
73	6560 - Netural Gas 6570 - Telephone/Internet	12.673	11,221	11,125	12,111	780	605	12,170		- Y	13,555	1,444	11.9%
75	6580 Security Monitoring	10,445	11,626	11,868	13,604	-	-	5,444	9,120		15.564	1,960	14.4N
76	Total Utilities	167,456	157,357	168,520	181,961	780	605	42,431	135,468	2	179,264	(2,678)	1.5%
77	Taxes		10.3	- 3	- 0		h /		-	- 2	25	(4.20)	-83.8%
78	6820 - License and Tax	25	25	25	154	17	-	25	44 525	22 202	79,332	(129) 1,031	1.3% Tax on KC & VV Lease Revenue
79	6821 - Lessehold Taxes	79,080	79,556	78,302	78,301	994	190	- 6	41,625	9,600	9,927	(61)	0.6% Tax on Hospital Assets and VHCC, VCWC Class Revenue
80	6825 - B&O Tex	10,015	10,102	10,008	9,988	147	180	25	41,635	47,307	#5,284	841	10%
81	Total Taxes	89,120	89,683	88,335	88,443	147	540	42	ations.	2000	70.04		
82	Other Expenses	20.000	55,592	20,037	32,046	2,246	1,500	25,000	- 2	- 6	28,746	(3,301)	-10 3K PRR Software, QB renewal, Adobe, etc., \$3k for physical equipment
83	8451 - Computer Expentes 8829 - Meals and Entertainment	3,600	3,778	3,500	5,499	300	4,400	3,000	*1		7,700	2,201	40.0%
**	6330 - Dues and Memberships	8,089	8,964	8,453	9,082	1,346		6,924	7.1	9	8,270	(812)	-8.9% GFOA, AWPHD, Archbright, Chambers, etc
84	5840 Travel and Meetings	11,550	8,875	11,300	8,588	600	3,000	8,000	*	1.5	11,600	3,012	35,1% includes staff retreat/training, mileage, hotel, airfare, etc
87	6841 - Commissioner Education	12,000	1,724	12,000	16,689	1.0		12,000	68		12,000	(4,689)	-28.1% Board Retreat
60	6842 Prof Dev Registration/Tuitlon	12,000	7,894	15,905	8,778	1,500	7,200	6,000	2	74	14,700	5,922	67.5% \$1500 x 7FTE; \$3000 for Superintendent; \$1200 Promotoras to attend Conf
90	6990 · Miscellaneous Expense	5,000	(510)	5,000	267		10.000	5,000			5,000 88,016	4,733 7,066	1776.0% 8.7%
21	Total Other Exponses	77,239	. 86,317.	76,295	80,950	5,992	16,100	1,037,948	551,688	127,668	2,481,018	286,168	11.0N
92	Total Operating Expense	2,303,811	2,257,397	2,335,669	2,194,849	255,945	306,769	1,037,748	331,008	347,000	2ABCO16	200,1100	11-07
	Programs Francis (Francis)	6,900,000	6,060,431	7,600,000	6,485,511	3	8,600,000	- 3	- 3	- 2	8,600,000	2,114,489	32.6%
-	7100 - Community Programs-External (Grants) 7200 - Superintendent Discretionary Fund	50,000	17,589	50,000	17,000	52	50,000	14	- 1		50,000	33,000	194.1%
99	7300 Community Programs-Internal	30,000	17,505	30,000	,	19		1.7	7.7	-	- 4		(C
97	7301 - Conferences & Forums	57,000	52,452	47,300	#6,352	45,500	11,500	- 12	- 43		58,100	11,748	25 3%
96	7302 - Needs Assessment & Eval	20,000	8,191	22,400	Ya	10	8,000	- 3	- 8		8,000	8,000	MDLV/OI Data Refresh
59	7303 Nutrition & Physical Activity		32,589	101,980	67,911	15	100,000			1.4	100,000	32,089	47,3%
100	7304 - Behavioral Health	129,400	32,589	28,500	7,330		42,850	- 55	- 2		42,850 83,435	35,520 9.376	484.6% 12.7%
101	7305 - VOA 211	81,005	67,504	81,005	74,059	- 3	83,435	100	- 1		69,710	33,416	92 1%
102	7306 • Multicultural Health Programs	49,000	41,600	73,050	36,294	10	69,710				05,120	33,420	#DIV/0! SW doing work in 7303
103	2307 - Diabetes Prevention Program	28,900	9,257 873	21,450 5,000	1.688	- 3	6,000	- 6	- 2	- 0	6.000	4,312	255.5%
104	7308 - Social Worker Case Magint 7309 - Health Screenings & Education		6/3	4,500	1,000		1,600	1.0	43	į.	1,600	1,600	NOIV/OI
105	1310 - Provider Training & CME			14,000	6.213		10,000		20	1.0	10,000	3,787	61.0%
107	7400 One-time Events	40,000	17,000			- Q	F 1	1	30	1.5	1.5		ADIV/OI Roll into 7100 Grants
108	7500 Building Healthy Communities Fund	Y	47,500	3,220,917	1,358,917	- 6	1,589,750	- 3		(9	1,589,750	230,833	17.0%
109	7600 Co-funding Opportunities			100,000	CUS		100,000		4	-	100,000	100,000	#DIV/0! 269 #%
110	7700 - CHART			75,000	1,217		4,500				4,500	2,621,453	32.4%
111		7,155,305	6,387,574	11,446,102	8,102,492	46,600	10,677,345	(1,037,948)	790.487	10,129,939	(1,358,381)	(2,842,506)	19138
	Net Ordinary Income	2,126,930	1.093,495	(2,038,317)	1,484,125	(223,745)	(11,167,114)	(1,007,948)	rayas.	W145 133	11,336.3811	(April 1997)	
	Non Operating Revenue (Expense)	1	147	1	(102)	漫	- 5		33		13	102	100.0%
114	8030 - 2003 GO Tax Levy	2,317,754	117 2,314,404	2,376,932	2,323,998	17	1	2,427,350	€.	1.0	2,427,350	103,352	4.6% 1% annual increase + new construction + refunds
115	5020 - M&O Tax Levy 5030 - Unrealized Gil. on Investment	2,317,754	(502,319)	2,310,332	680,054	1.0	-	2,.2.,	0.0	- 1	7.4	(680,054)	-100 0%
117	5781 Investment Income	500,000	980,383	500,000	1,179,676	8	92	500,000		1.0	500,000	(679,676)	-57 6 %
118	4035 - MUCFE Payment	/4	238,580		(65,626)	- 32		100			40000	65,626	-100.0%
119	5500 - Other Income (Expense)		69,289	25,000	37,259	- /k	25,000	5,000			30,000	(7,259)	-19.5K RSACH
	Total Non Operating Revenue (Expense)	2,817,754	3,100,455	2,901,932	4,115,259		25,000	2,932,350	700.4	10 334 600	2,957,350	(1,197,909)	-28.5% -71.6%
121	Earnings Sefore Depreciation	4,944,683	6,193,641	863,615	5,639,385	(273,745)	(11,142,114)	1,894,407	790,487	10,329,939	1,598,969	(4,040,415)	17.000
122	Depreciation		1.7					2.45	F 050	596	9,041		0.0% perschedule
123	6710 Depr - Land Improvements	9,309	9,309	9,041	9,041	13	*	2,484 91,392	5,960 389,323	695,202	1,175,917	(94,730)	-7.5% per schedule
	6720 Depr - Building	1,395,341	1,395,724	1,270,090	1,270,647 349,506	100		39,070	2,300	289,507	330,977	(18,529)	-5 3% per schedule
(in-	6730 Depr - Fixed Equipment	366,984 175,489	366,984 175,489	349,506 118,338	118,305	- 1		16,195	2,209	58,363	76,767	(41,537)	-35.1% per schedule
126	6740 Depr - Major Equipment	10,309	10,300	6,585	7,337	- 4		4,740	569	1,200	6,510	(827)	11.3% perschedule
127 128	6750 * Depr - Minor Equipment Total Depreciation	1,957,432	1,957,815	1,753,560	1,754,835	Lancas It.	The state of the s	153,881	400,362	1,044,968	1,599,212	(155,623)	-8.9%
	Met locome	2,987,252	4,236,126	(889,945)	2,492,168	(273,745)	[11,142,114]	1,740,521	250,125	9,284,971	(242)	(3,492,410)	-100.0%